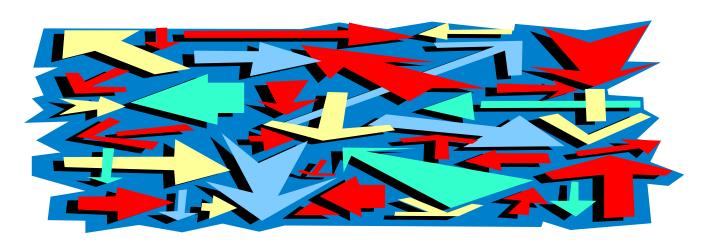
Stress Management & Self-Care

Identifying and Handling Stress for Case Managers



Presented by: Dennis L. Fisher, MM, BHTEN NACM, September 2015

Stress Management & Self-Care

Objectives:

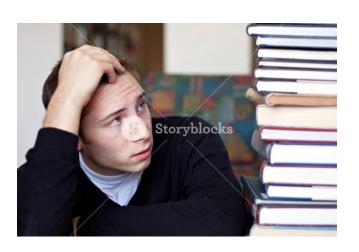
- To define Stress
- Identify 5 common symptoms of Stress.
- Identify the typical sources of Stress for case managers
- To discuss and practice 3 ways to reduce and handle stress productively.

Stress Defined:

Lazarus (1966)

"Demands which tax or exceed the personal and social resources the individual is able to mobilize"





Stress Defined:

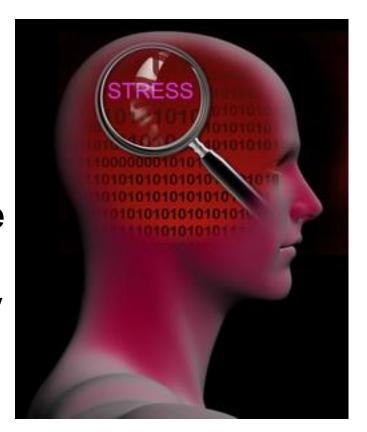
- Stress is defined as a feeling of emotional or physical tension.
- Stress is what you feel when you react to pressure from the outside or from inside yourself
- Stress is a struggle to adjust to life change

Healthscout, 2009



Unproductive

- Depression, one type of stress reaction, causes more days lost than any other single factor.
- Job burnout (experienced by 25% to 40% of U.S. workers) is blamed on stress.



Productive

- Stress can be a positive, motivating part of life.
- We couldn't do things well or on time Without the pressure of competition or deadlines.

Common Case Management Stressors

•

•

•

lacktriangle

What Americans Say

We are not alone:

- 25-33% say they are living with extreme stress.
- 41-48% (about half) feel that their stress has increased over the past five years.
- Money and work are the leading causes of stress (mentioned by three quarters of Americans).
- 75% of the general pop. has "some stress" @ 2 wks. (Nat'l Health Interview Survey).

Source: American Psychological Association study, 2007-2010

What the research says...

Behavioral Impacts of Stress

- 50% of all employees have stress
- 19% of absenteeism
- At least 7% of us abuse substances/ alcohol
- Tranquilizers, antidepressants, & antianxiety med's = 25% of Rx's
- Stress can be a positive, motivating part of life.

Q625: Please indicate how significant a source of stress the following is in your life:

		76	Ot.	L T P	ess
V.al		- 7			
OG.	3 3				

Lauses of Stress	VERY SIGNIFICANT	SOMEWHAT SIGNIFICANT	NOT VERY SIGNIFICANT	NOT AT ALL SIGNIFICANT
Money	31%	33%	20%	16%
Work	22%	38%	23%	17%
Relationships (e.g., spouse, kids, girl/boyfriend)	17%	27%	26%	30%
Health problems affecting my family	17%	26%	26%	31%
Family responsibilities	17%	30%	27%	26%
Housing costs (e.g., mortgage or rent)	16%	24%	25%	35%
The economy	16%	34%	29%	22%
Job stability	16%	19%	19%	46%
Personal health concerns	15%	30%	29%	25%
Personal safety	6%	18%	33%	44%

BASE: All respondents (Adults n=3068)

Costs of Stress

- \$300 Billion spent on health care, missed work...
- Stressed workers incur 46% higher health care costs or an average of \$600/person
- Addressing hypertension, cholesterol & smoking saved J&J almost \$9mil/yr.



George Mason University, 2004 www.stats.org

Prolonged Chronic Stress vs. The Relaxation Response

- Consider the usefulness (or uselessness) of Fight/ Flight in the modern world.
 - How do we control the Fight/Flight response in order to react rationally?
 - How do "burn off" the adrenaline, cortisol appropriately in acute stress situations?
 - How to we address the long term effects of prolonged stress?

Are you Stressed/Burnt Out? Are you Stressed/Burnt Out?

Physical - Every month 77% of us experience physical symptoms

- fatigue (51%)
- headache (44%)
- upset stomach (34%)
- muscle tension (30%)
- change in appetite (23%)
- teeth grinding (17%)
- change in sex drive (15%)
- feeling dizzy (13%)

Are you Stressed/Burnt Out? Are you Stressed/Burnt Out?

Relational / Behavioral

- (48%) report lying awake at night due to stress.
- (31%) of employed adults have difficulty managing work and family responsibilities.
- (35%) cite jobs interfering with family or personal time as a source of stress.
- Stress causes (54%) to fight with people close to them.
- (25%) report alienation from a friend or family member because of stress.
- 8% connect stress to divorce or separation.

Are you Stressed/Burnt Out? Are you Stressed/Burnt Out?









Psychological effects of stress include:

- experiencing irritability or anger (50%)
- feeling nervous (45%)
- lack of energy (45%)
- feeling as though you could cry (35%)
- Smoking (out your head)
- Every month 73% of us experience psychological symptoms

Physiological Components

The mind/body connection

- Research relates prolonged stress to giving up, losing resistance & illness
- Research indicates chronic stress can lead to major medical conditions (Weaver, 2003)
- MindTools.com includes a disclaimer to seek the help of a health professional for prolonged stress

What the research says...

Medical Impacts of Stress

- 70-80 % of Doctor visits are related to stress
- Prolonged high levels of cortisol has direct correlations to:
 - Hypertension
 - Hyperglycemia
 - Impaired cognition
 - Less muscle more fat
- Stress affects the immune system, which protects from diseases.
- All above increase likelihood of Heart Disease, Diabetes, Depression

Preventing Stress & Burnout

Recognize the problem

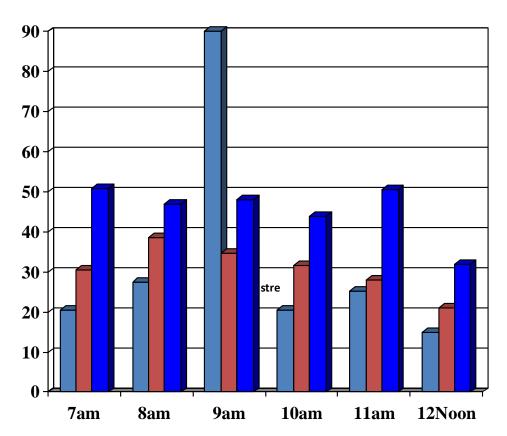
Self- Assessment*
Look for your signs
Get medical advice
Do something about it!
WRAP!!!



Mindtools, 2006



- ✓ Burnout Quiz
 - www.islandnet.com/sarbc
- ✓ Tools for Growth Coping.org
- ✓ About.com
- **✓** Assessment.com
- ✓ WorkplaceBlues.com
- **✓ Mind Tools.com**
- **✓** Oxygen Plan



https://my.oxygenplan.com/stress-test

What are my symptoms?

Circle all that apply

Make a list

Make a plan

If this happens, then I will _____

Stress & WRAP

- <u>Daily Maintenance</u> Wellness Toolbox What is Wellness for You?
- Triggers Know Yourself
 What are the causes of stress for you?
 If this happens, then I will _____
- Warning Signs & Symptoms
 Self-assessment as above
- The Crisis Plan TOP TEN Interventions

Mays we Copessis

•

•

•

•

•

•

•

•



MULTIPLE QUESTION — asking respondents to report on a range of attitudes, behaviors or perceptions:

Q965: Do you do any of the following to help manage stress?

Please select all that apply.

TOP 10 MOST COMMON RESPONSES				
Listen to music	44%			
Exercise or walk	43%			
Watch TV/movies for more than 2 hours per day	40%			
Surf the Internet/go online	38%			
Read	36%			
Spend time with friends or family	35%			
Pray	29%			
Nap/sleep	27%			
Spend time doing a hobby	24%			
Eat	23%			

BASE: All respondents (Adults n=3068)

Balance your lifestyle

Gorkin, 2000 & Texas A&M, 2006

- Practice "safe stress"
- Do something completely different
- Find some stress relieving activities
 - & don't be a workaholic
- Exercise / Yoga
- Sex
- Play



Natural Alternatives

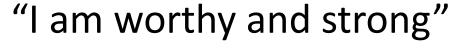
- Drink less coffee, herbal & Green teas
- Enjoy aromatherapy
- Acupressure / Acupuncture
- Music and Imagery *

Cathy Wong, 2011

Build positive social supports Control negativity

- "Find people to support you who are less negative than you are" (Kalma White)
- Use positive affirmations*
- Learn to ask for help
- Communicate more effectively with family & friends

Positive Self Talk







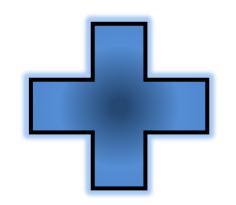
"I will deflect & forgive negativity"

"I will learn & grow daily"

"My past is a lesson learned"

"I am new every day" Scalzo, 2000

"I am worthy and strong"



Benefits:

You begin to become what you think about. Eliminating the negative is important!

Use Time Management (Work smarter, not longer)

- Learn & use technology
- Alternate activities
 - Work hard for (an hour)/ then take a walk
- Learn to say "no"
 - Offer the person alternatives to "here & now"
- Prioritize (an alternative to procrastination)
- Delegate

Personal Strategies to fit your causes & symptoms

- Eat a balanced diet (take a lunch everyday)
- Get enough sleep (7 hours average)
- Exercise / Stretching
- Be deliberate and disciplined!
- Reward yourself
- Focus on your strengths & minimize weaknesses
- Set goals
- See mistakes as learning experiences

Pray / meditate / Self hypnosis

Take "time out" everyday

Just for a few minutes

Repeat a positive phrase or word

Deep breathing*

"Decompression techniques" (autogenics)

<u>Mindfulness</u>

"The awareness that emerges through paying attention on purpose, in the present moment, and non-judgmentally to the unfolding of experience moment to moment."

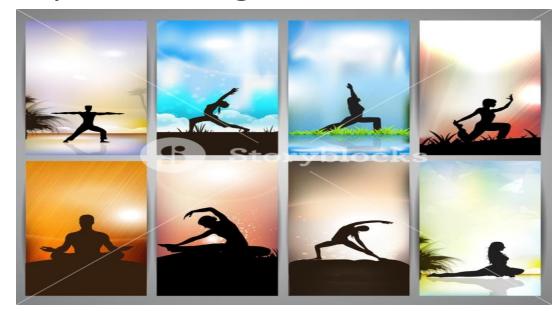
(Kabat-Zinn, 2003)



Mindfulness

Self-Discovery through:

- Meditation & Deep Breathing
- Body Scan
- Yoga
- Imagery
- Creative Arts



MBSR Mindfulness-Based Stress Reduction

Mindfulness

- Being fully present in the with experience: good and bad
- Formal practices: Meditation, yoga, etc.
- Informal practice: Moment to moment awareness of daily life, emotions, actions
- Can be learned with / without professional support
- Formal Studies show effectiveness of classes

Get-Aways (more on next slide)

Vacations / Staycations

Take time off – Remove yourself from the demands

Fantasize a "5 min. mini-vacation"

Guided Imagery*

Relaxation techniques*

Listen to music*

Develop New interests to divert stress & rejuvenate

Use humor* & Play

- Pets
- Rent a movie
- Read a book
- Play games
- Draw*
- Write*
- Sing



Bailey Fisher

Gain control were you can

- Negotiate
- Be <u>assertive</u> and appropriately expressive to avoid building resentment, fear and anger

Figure out what you can change and what you cannot change

- Use supports to "check-in"
- Reward self for sticking with stressful situations
- Manage stress

Accept your limits/ Boundaries

Fisher, after Holmes, 2003

Control your need to do it all, all by yourself

Set Boundaries / allow others to be RESPONSIBLE

We all have a few rocks in our briefcases, and you can't carry everyone's rocks

Help those with boulders, but everyone must carry their own rocks

Townsend & Cloud, 1998

Top Ten ways to prevent Stress & Burnout

Do what you love or change your career

- Don't forget career counseling
- Change jobs inside the agency



The Road to Happiness



Correlations with Happiness

- Helping Others
 - Smiling
 - Not Wealth
 - •Spiritual Faith
- Support Networks
 - •Non-judgmental
 - Very Forgiving
 - •Lowered

Expectations

Fisher, after Gottlieb 2001

Anthem to Stress & Burnout

For the Phoenix to rise from the ashes One must know the pain To transform the fire To burning desire

TYPICAL SOURCES OF STRESS IN BEHAVIORAL HEALTH

- 1. Redundant Paperwork
- 2. Other people not following through
- 3. Interruptions/Distractions
- 4. Intimidating range of Policies to enforce
- 5. Unresolved Conflict/Arguments
- 6. Not knowing where to start Inadequate Training for the (new) job.
- 7. Doing everything yourself Feeling alone on an island
- 8. Lack to time / Deadlines
- 9. Lack of Resources /Short Staffing
- 10. Co-Workers/Supervisors not Teaming
- 11. Poor System Coordination/ Communication / Bureaucracy
- 12. Redundant Paperwork
- 13. Low pay
- 14. Dangerous Situations
- 15. Demands from Superiors or Supervisors Micro-Managing



How vulnerable are you to stress? Most of us have suffered from stress at some time in our lives. But can

Most of us have suffered from stress at some time in our lives. But can we prevent it, and if so, how? Research has shown that certain lifestyle habits and dietary tendencies can affect our vulnerability to stress. In order to help pinpoint these factors, fill in the questionnaire below and find out how vulnerable to stress YOU are.

Internethealthlibrary.com/sq/stress/stress-assess.htm

Rest & Exercise				
I have at least 7-8 hours of unbroken sleep a night	0	Always O	Occasionally	Never
I do vigorous exercise (e.g swimming, cycling, jogging etc) at least twice a week	0	Always	Occasionally	Never
I take time during the day to relax or do things just for me	0	Always	Occasionally	Never
Finances & Time Managemant				
I stay out of financial debt	0	Always	Occasionally	Never
I organise my time effectively	0	Always O	Occasionally	Never
Leisure & Lifestyle				
I do one fun activity at least once a week	0	Always	Occasionally	Never
I regularly attend club or social activities	0	Always O	Occasionally	Never
I have a faith or religion which helps me through hard times.	0	Always O	Occasionally	Never
Communicating				
I have one or more friends to confide in about personal matters	0	Always	Occasionally	Never

I can express my feelings when angry or worried and don't avoid confrontations	0	Always	Occasionally	Never
I give & receive love & affection	0	Always	Occasionally	Never
I talk to the people I live with about domestic problems if and when they arise (e.g. chores and money)	0	Always	Occasionally	Never
Diet I eat at least one healthy meal a day, including fresh fruit or vegetables	0	Always	Occasionally	Never
I drink fewer than five units of alcohol a week (1 unit=1 glass of wine, 1 shot of spirits or 1/2pt of beer)	0	Always	Occasionally	Never
I drink fewer than three cups of coffee (or any other caffeine-rich/diet drinks) a day	0	Always	Occasionally	Never
Health & Fitness				
I do not suffer from any major health problems	0	Always	Occasionally	Never
I am within 4 Kilo (approx. 9lb) of my ideal weight	0	Always	Occasionally	Never
I don't smoke/ I smoke less than 10 a day	0	Always	Occasionally	O Never

<u>R</u>eset

STRESS TEST RESULT

Your assessment result shows that you have a moderate resistance to stress

Hit the back button to review your answers and print the page if desired. Review the column where you have answered 'never' or 'occasionally' to several questions. Try to modify them one by one, starting with the easiest to change, for example changing your eating or sleeping habits.

Take the test again at various stages over a period of time, aiming to eventually eliminate all of the potential stress factors.

Links:

<u>Stress Library</u> <u>Conquer Stress Naturally!</u> <u>300 Breakthrough Stress Relief Tips!</u> <u>Instant Stress Reduction!</u>

Why not try our other self-assessments?

If you enjoyed our Stress analysis, why not try one of our other self assessments? Each assessment is FREE and is designed to help you find more out about yourself and how you can improve your health. <u>CLICK HERE</u> for more assessments

One dozen ways to prevent Stress & Burnout

- 1. Recognize the Problem Look for symptoms. Become aware of negative thoughts & Let go
- 2. Balance your lifestyle. Establish work/life boundaries. Work hard, but play & have fun.
- 3. Build positive social supports. Discuss problems with family & friends. Use positive affirmations!
- 4. Manage your time effectively. Change activities & take breaks.
- 5. Manage your time effectively. Prioritize. Delegate. Say "No", but offer alternatives.
- 6. Take care of yourself physically: eat, sleep, exercise. Learn to achieve the Relaxation Response.
- 7. Take care of yourself emotionally: assess your strengths, set goals, learn from mistakes, reward yourself.
- 8. Take care of yourself spiritually: use meditation, deep breathing, guided imagery, music, "time off".
- 9. Humor and Play are important! Pets, movies, books are good.
- 10. Consider what you can change or control. Negotiate changes. Be assertive and appropriately expressive.
- 11. Know your limits and use the support of others. You can't be responsible for everyone else.
- 12. Do what you love or change your career.

TECHNIQUES TO REDUCE AND COMBAT STRESS

- 1.) <u>Deep Breathing Exercises</u> Breathe in deeply and slowly, hold for 10 seconds and exhale slowly and fully. Repeat several times. Deep Breathing is the core component of almost any stress reduction technique, beginning with the "Take ten deep breaths" method of calming someone down.
- 2.) <u>Progressive Muscular Relaxation</u> Especially useful for reducing muscular tension, this technique focuses on tensing and relaxing muscles to get the desired degree of full relaxation.
 - a. After getting into a comfortable seated posture with all parts of the body supported,
 - b. Specific muscles are tensed for a few seconds and then relaxed.
 - c. Progressively the whole body is systematically involved.
 - d. Deep breathing should be coordinated with tension and relaxation (inhaling, holding and exhaling) for maximum effect.
 - e. Over time a person learn to tense and relax groups of muscles, allowing the conditioned response of relaxation to be achieved more quickly.
 - f. A well conditioned person might be able to achieve relaxation almost at will.
- 3.) <u>Guided Imagery</u> "Thinking of a pleasant scene." This technique might be combined with deep breathing or Progressive Relaxation for a longer and more sensual experience. It can involve images as well as sounds and smells. As a person conditions themselves to this technique, it can be generalized. Thus anytime tension is experienced, the pleasant scene can be imagined.
- 4.) <u>Relaxation Response</u> In his book and in published articles in respected journals Dr. Herbert Benson of Harvard University has established this practice through biofeedback equipment. The individual needs to:
 - a. Find a quiet place with few distractions
 - b. Get comfortable, clothes loosened and limbs supported
 - c. Quietly repeat a single syllable sound or word (such as "one")
 - d. Close their eyes
 - e. Deeply relax muscles; starting at their feet and moving up through the face
 - f. Breathe in through the nose, and exhale while quietly or silently saying the word ("one") and repeat this focused breathing throughout.
 - g. The use Imagery is acceptable.
 - h. Continue for 10-20 minutes
 - i. Take a few minutes to recoup.

Fisher (2004) after Scalzo 2003; Mind Tools 2004; Jefferson University1988; etal.

PROGRESSIVE RELAXATION EXERCISE

Relax the muscle groups so that you are able to "let go" if the tension in the muscles and so that no tension remains in the muscle group.

Instructions:

Focus on one group of muscles at a time.

Begin by tensing the first muscle group – Hold it for 10 seconds – release the tension.

Begin with:

Lower arm Make fist, palm down, and pull wrist toward upper arm

Upper arm Tense biceps; with arms by side, pull upper arm toward

side without touching (try not to tense the lower arm while

doing this; let the lower arm hang loose)

Lower Leg & Foot Point toes upward to knees

Thighs Push feet hard against the floor

Abdomen Pull in stomach toward back

Chest & Breathing Take a deep breath and hold it 10 seconds, then release

Shoulders & Shrug shoulders, bring shoulders up until they almost

Lower neck touch ears

Back of neck Put head back and press against back of chair & Lips Press lips together, don't clench teeth or jaw

Eyes Close eyes tightly but don't close too hard (be careful if

you have contact lens)

Lower forehead Pull eyebrows down and in (try to get them to meet)

Upper forehead Raise eyebrow and wrinkle your forehead

Source: Barlow & Rapee, 1991



WHAT INDIVIDUALS IN RECOVERY

NEED TO KNOW ABOUT WELLNESS

Why Is Wellness Important?

The short answer: For individuals with behavioral health conditions, embracing wellness can improve quality and years of life.

A study by the National Association of State Mental Health Program Directors (NASMHPD) found that individuals with severe mental illness (SMI) die years earlier than those without these disorders, most often of heart disease. They also experience diabetes, high blood pressure and cholesterol, and obesity at a rate that is 1.5 to 2 times that of the general population. The proposal population of the general population of the general population.

Wellness Matters

Consider the true story of Jane, a person in recovery who got a wake-up call during a health screening, where she was told that her blood pressure was dangerously high. Jane had already lost two sisters to heart disease, so she decided to lose the weight she had gained while taking antidepressant medication. "After losing 40 pounds, [my blood pressure] dropped like a stone," she said.

"Paying attention and taking action saved my life."

Jane's example shows the importance of considering both physical and mental health. Wellness is more than the absence of disease or stress; it refers to overall well-being. It's having purpose in life, participating actively in work and play, and having relationships that give you joy.*

SAMHSA's Wellness Initiative supports embracing the Eight Dimensions of Wellness to achieve improved quality of life and longevity. vi

There are many ways to enhance well-being and recovery from mental or substance use conditions and trauma. Here are a few other activities:

- **Stopping smoking** is the single most important thing you can do to improve your health. Data shows that individuals in recovery are 25 to 40 percent more likely to die from heart disease than others, with smoking being a major contributor. Vii
- In 2008 and 2009, Australian researchers found that belonging to a social group, such as a volunteer group can improve both physical and mental health.





Source: Adapted from Swarbrick, M. (2006). A Wellness Approach. *Psychiatric Rehabilitation Journal*, *29*(4), 311–314.







The Eight Dimensions of Wellness

What wellness means and what we focus on varies from person to person. Yet it is useful to think about practical ways we can improve our wellness in each dimension. Here are several examples.

EMOTIONAL—Coping effectively with life and creating satisfying relationships

- Be aware of and listen to your feelings.
- Express your feelings to people you trust.

FINANCIAL—Satisfaction with current and future financial situations

- Be thoughtful and creative about your budgeting and spending.
- As needed, meet with financial professionals who provide free or low-cost services for guidance.

SOCIAL—Developing a sense of connection, belonging, a well-developed support system

- Make at least one social connection per day by calling, e-mailing, or visiting someone.
- Get active in a support group.

SPIRITUAL—Expanding our sense of purpose and meaning in life

- Make time for practices that enhance your sense of connection to self, nature, and others.
- Take time to discover what values, principles, and beliefs are most important to you.

ADDITIONAL RESOURCES

U.S. Department of Health and Human Services http://www.hhs.gov

SAMHSA-HRSA Center for Integrated Health Solutions http://www.integration.samhsa.gov/

healthfinder®

http://www.healthfinder.gov

Million Hearts®

http://www.millionhearts.hhs.gov

STAR Center

http://www.consumerstar.org

National Empowerment Center 1-800-POWER2U (1-800-769-3728)

http://www.power2u.org

National Wellness Institute http://www.nationalwellness.org

Peerlink National Technical Assistance Program

http://www.peerlinktac.org

OCCUPATIONAL—Personal satisfaction and enrichment derived through one's work

- Work toward a career in a field you are passionate about or a volunteer activity that has meaning for you.
- Communicate with your supervisor regularly and get support when needed.

PHYSICAL—Recognizing the need for physical activity, diet, sleep, and nutrition

- Take the stairs instead of the elevator; replace driving with walking or bicycling when possible.
- Get enough sleep—your body needs it to rejuvenate and stay well!

INTELLECTUAL—Recognizing creative abilities and finding ways to expand knowledge and skills

- Research a topic that interests you and share what you learned with others.
- Find creative outlets that stimulate your mind and sense of curiosity.

ENVIRONMENTAL—Good health by occupying pleasant, stimulating environments that support well-being

- Appreciate nature and the beauty that surrounds you.
- Seek out music and other experiences that have a calming effect on your well-being.

ENDNOTES

- i Parks, J., Radke, A. Q., & Mazade, N. A. (Eds.). (2008). Measurement of health status for people with serious mental illness. Alexandria, VA: NASMHPD Medical Directors Council.
- ii Fagiolini, A., Frank, E., Scott, J. A., Turkin, S., & Kupfer, D. J. (2005). Metabolic syndrome in bipolar disorder: Findings from the Bipolar Disorder Center for Pennsylvanians. *Bipolar Disorders*, 7(5), 424–430.
- iii McEvoy, J. P., Meyer, J. M., Goff, D. C., et al. (2005). Prevalence of the metabolic syndrome in patients with schizophrenia: Baseline results from the Clinical Antipsychotic Trials of Intervention Effectiveness (CATIE) schizophrenia trial and comparison with national estimates from NHANES III. Schizophrenia Research, 80(1), 19–32.
- iv Newcomer, J. W. (2005). Second-generation (atypical) antipsychotics and metabolic effects: A comprehensive literature review. CNS Drugs, 19(suppl 1), 1–93.
- v Dunn, H. L. (1961). High-Level Wellness. Arlington, VA: Beatty Press
- vi Swarbrick, M. (2006). A wellness approach. Psychiatric Rehabilitation Journal, 29(4), 311-314.
- vii Health Behavior News Service. (2009). Heart Disease a "Silent Killer" in Patients With Severe Mental Illness." Medical News Today. Retrieved from http://www.medicalnewstoday.com/releases/170934.

 php
- viii University of Exeter. (2009). Groups Are Key to Good Health. NewsRx. Retrieved from http://www.newsrx.com/health-articles/1625818.html

Stress & Burnout References

- Barlow, D. H. & Rapee, R.M. 1991 <u>Mastering Stress: A Lifestyle Approach.</u> American Health Publishing, Dallas
- Bonny, Helen L. & Savary, Louis M. <u>Music and Your Mind, Listening with a New Consciousness</u> New York: Harper & Row, 1973.
- Brody, Howard, M.D., Ph.D. "Mindover Medicine." <u>Psychology Today.</u> July/August 2000: pages 60=67.
- Canaff, Audrey, Ph.D. "Recognizing Job Burnout." Online. Internet. Sept. 2006. Available at http://www.workplaceblues.com/mental_health/recognizing.asp
- Cloud, Dr. Henry & Townsend, Dr. John. <u>Boundaries: When to Say YES/ When to Say NO/ To Take Control of your Life</u>. Grand Rapids, Mich. Zondervan Publishing House, 1992.
- Elkin, A. <u>Stress Management for Dummies.</u> Hungry Minds, Inc., New York, N.Y., 2001. Epstein R. 1999 <u>Stress Management & Relaxation Activities for Trainers</u> McGraw-Hill, New York
- Fisher, Dennis. "Stress Management for MISA Case Managers." A Presentation, Nov. 2000.
- Fisher, Dennis, M.M. "Stress & Time Management for Case Managers." A Presentation, November 2005.
- Fulwiler, Carl, MD. Mindfulness for Stress Management and Wellness. Online. Internet. September 2015. Available at: https://www.umassmed.edu/uploadedFiles/cmhsr/Products_and_Publications/presentations/DMH_Social%20Workers_Training.pdf
- Gorkin, Mark. "The Four Stages of Burnout." Online. Internet. Sept. 2006. Available http://www.stressdoc.com/four_stages_burnout.htm.
- Gorkin, Mark. "The Five Keys for Managing Burnout." Online. Internet. Sept. 2006. Available http://www.stressdoc.com/five_keys.htm.
- Gorkin, Mark. "Safe Stress II." Online. Internet. Sept. 2006. Available http://www.stressdoc.com/safe stress2.htm.
- Gottlieb, Dr. Daniel. "A Lesson on Traveling the Road to Happiness." <u>The Philadelphia Inquirer</u>. January 2001: P. C3.
- Health Education. Brain Chemical Messengers. Online. Internet. Nov. 11, 2000. Available http://www.teachhealth.com.
- Health Scout. Stress Management. Online. Internet. January 22, 2009. Available: http://www.healthscout.com/ency/1/001942.html.
- Holmes, Carol. "Engagement Skills for Case Managers." A Presentation of Session 4:The Philadelphia BHS-CM Orientation. Oct 2003.
- Holmes, Dr. Thomas H. & Rahe, Dr. Richard. "Holmes-Rahe Life Changes Scale." Journal of Psychosomatic Research, Vol. 11, pp. 213-218.
- "How to deal with Burnout". Online. Internet. June 22, 2005. Available at http://www.to-done.com/2005/06/how-to-deal-with-burnout/
- Hutman, Sheila, Jaffe, Jaelline, Ph.D., Segal, Robert, M.A., Kemp, Gina, M.A., and Dumke, Lisa F., M.A. "Burnout: Signs, Symptoms, and Prevention." Online.
- Internet. September 2006. Available at:
 - http://www.helpguide.org/mental/burnout_signs_symptoms.htm.
- Jacobson, Edmund. <u>Progressive Relaxation: A physiological & Clinical Investigation of Muscular States</u>. Chicago, II.: University of Chicago Press, 1974.
- King, Storm A. "Top Ten Signs you are approaching burnout, for psychologists and mental health workers." Online. Internet. August 1995. Available at http://webpages.charter.net/stormking/topten.html.
- Lazarus, Richard S., and Susan Folkman. "Stress." *Appraisal, and coping* 725 (1984).
- Maxmen, Jerrold S. and Ward, Nicholas G. <u>Essential Psychopathology and its Treatment</u>. New York: W.W. Norton & Company, Inc. 1995.

- McKay, Dawn Rosenberg. Your Guide to Career Planning, Part 1: Burnout Defined. online Internet. September 2006. Available at http://careerplanning.about.com/od/workrelated/a/burnout.htm
- McNelis, Donna N. Ph.D. "Stress Management for Case Managers." A Presentation At the Statewide CM Conference. June 1999.
- Messina, James J., Ph.D. & Messina, Constance M., Ph.D. "Burnout." Online. Internet. September 2006. Available at http://www.coping.org/growth/burnout.htm.
- Mind/ Body Medical Institute. Online Internet. Sept. 29, 2000. Available http://mindbody.harvard.edu.
- Mind Tools. "Avoiding Burnout." Online. Internet. September 2006. Available http://www.mindtools.com/stress/Brn/AvoidBurnout.htm.
- Mind Tools. "Burnout An Introduction." Online. Internet. September 2006. Available http://www.mindtools.com/stress/Brn/StressIntro.htm.
- Mind Tools. Burnout Self-Test. Online. Internet. March 5, 2004. Available http://www.mindtools.com/stress/Brn/BurnoutSelfTest.htm.
- Mind Tools. Escape the Stress. Online. Internet. March 5, 2004. Available at http://www.mindtools.com
- Mind Tools. Positive Thinking... Online. Internet. January 23, 2009. Available at http://www.mindtools.com/pages/article/newTCS-06.htm
- Moore Holly, RN. "Vibrant Life: 10 Proven antidotes for workplace burnout."

 Online. Internet. 2004. Available at http://www.findarticles.com/p/articles/mi_m0826/is_2_20/ai_113935569/print
- Neils, Henry. "13 Signs of Burnout and How to Help You Avoid It." Online. Internet. Available at http://www.assessment.com/mappmembers/avoidingburnout.asp. Networks for Training & Development. Stress Management for Administrators and Managers. A Presentation. Feb. 7, 1997.
- On Target Productions. ALL 1995. "Stress in the Work Place 1." Online. Internet. 1995. Available http://www.well-net.com/stress/wrkstr1.html.
- Porensky, Emily K. Ph.d Stress Management. Online. Internet. September 2015. Available at: https://ccme.osu.edu/WebCastsFiles/562The%20Management%20of%20St ress%20-%202.pdf
- Posen, Dr. A Presentation at Tri-University Medical Symposium, St. Petersburg, Florida, March 1995
- Reaves, M. Shawn (Peak Performance). Stress and Burnout A presentation at the National Case Management Conference, October 1997.
- Sahadi, Jeanne. CNN Money. "The Cost of Stress." Online. Internet. 3/21/03. Available http://money.cnn.com/2003/03/20/commentary/everyday/sahadi
- Scalzo, Lorraine. MSW, LSW. "Self-Care." A Brown Bag Lunch & Learn Presentation. June 2003
- Scalzo, Lorraine. MSW, LSW and Fisher, Dennis L. MM. "Spirituality." A Presentation for Recovery House Staff in Philadelphia. Spring 2002.
- Scott, Elizabeth. "Your Guide to Stress Management." Online. Internet. September 2006. Available at http://stress.about.com/od/burnout/a/stressn_burnout.htm
- Scott, Dr. Robert. "Management Development Series: Stress Management."

 A Presentation to staff of The Philadelphia State Hospital. (During closure)
 1988.
- Search and Rescue Society of British Columbia. "Burnout Quiz." Online Internet. September 2006. Available at http://www.island.com/sarbc/ciss8.html.
- Selan, Elaine G. RN, MSN. "Ethical Problem Solving..." An Advanced CM Training Presentation. Feb. 2004.
- Seyle H 1956 <u>The Stress of life</u>. McGraw-Hill, New York. Statistical Assessment Services. "Counting the Costs of Stress." Online.

Internet. September 23, 2004. Available http://www.stats.org/record.jsp?

Texas A&M University, Student Counseling Service. "Wondering who can help? Burnout." Online. Internet. September 2006. Available at http://www.scs.tamu.edu/selfhelp/elibrary/burn_out.asp

The Thomas Jefferson Medical College Dept. of Psychiatry & Human Behavior. "How Likely Are You To Experience Stress?" 1988.

U.S. Dept. of Health & Human Services, Centers for Disease Control and PPrevention. "Hypertension." Online. Internet. October 27, 2004. Available http://www.cdc.gov/nchs/fastats/hyprtens.htm.

University of Buffalo, Counseling Services. "Stress Management." Online. Internet. March 5, 2004. Available http://ub-counseling.buffalo.edu

University of Melbourne. "Stress and Burnout" Online. Internet January 23, 2009. Available at:

http://www.services.unimelb.edu.au/counsel/downloads/StressBurnout.pdf

Weaver, Jane. Job stress, burnout on the rise. Online. Internet. January 23, 2009. Available at: http://www.msnbc.msn.com/id/3072410.

University of Wisconsin. "Stress Assess." Online. Internet. March 5, 2004. Available http://wellness.uwsp.edu.

Wallis, Claudia. "Stress: Can We Cope?" <u>Time.</u> 121 (23). June 6, 1983, p. 54.

White, Kalma. "Safety Training – Precipitating Factors of Crisis: Understanding Staff Vulnerabilities/Responses". An ongoing presentation. Fall 2006.

<u>Additional Internet Stress Management Resources - 2015</u>

http://www.forbes.com/2009/11/02/stress-relief-tips-lifestyle-health-stress.html

http://www.forbes.com/2009/11/02/stress-relief-tips-lifestyle-health-stress_chart.html

https://my.oxygenplan.com/stress-test

http://stress.about.com/od/tensiontamers/a/stressrelievers.htm

http://stress.about.com/od/stresshealth/a/cortisol.htm

http://video.about.com/altmedicine/Natural-Stress-Relief.htm

http://www.apa.org/news/press/releases/stress/index.aspx

http://www.webmd.com/balance/tc/mindfulness-based-stress-reduction-topic-overview?print=true#

http://online.liebertpub.com/doi/abs/10.1089/acm.2008.0495

http://www.pennmedicine.org/mindfulness/

http://www.helpguide.org/articles/stress/relaxation-techniques-for-stress-relief.htm

http://www2.nami.org/template.cfm?section=mindfulness

Dedicated in the Memory of my co-worker Lorraine Scalzo who provided countless ideas and support to me over the years.

Lorraine embodied these concepts throughout her life and even during her valiant struggle with the cancer that took her life in the summer of 2004.